



December 30, 2015

On behalf of the CDM Smith team,  
we **thank you** for the work you did on this project.

This summer, the new SWA waste-to-energy facility became the  
**first waste-to-energy power plant built in the  
United States in more than 15 years**, and is considered the  
country's greenest, most sustainable WTE facility.

As we close the books and the year on this project, we want to  
thank you for your service and dedication in making this project  
a success and we look forward to working with you in the future.

Kevin C. Leo, PE, BCEE  
Vice President



**CDM  
Smith**